

Employee Safety Engagement

ONE COMPANIES APPROACH

Topics to Discuss

Strategic safety plan

Safety cultural review

Axonify

Scorecard

Engagement metric

Safety mentorship program

2023 EHS Initiatives	Responsible Person(s)	Comments on Actions Proposed/Taken
nalThis plan is to be finalised with planned activities endorsed and signed off nplementation in 2023.	Plant Mgr.	
Top (3) Trend Focus		
Identify and create an action plan to address top 3 trends on injuries (prior 36 months), and accidents (prior 36 months).	EHS Mgr	Pull together data on top 3 trends and develop action plan with safety committee on reducing these trends. Part of this will be completed with the updated safety observation focus.
Root Cause and Countermeasures		
Continue to investigate all injuries, near misses, and property damage incidents. Have Supervisors and Managers present the incident, root causes and corrective actions on the bi-weekly safety call.	EHS Mgr	Emphasis in 2023 will be to have department Supervisors and/or Managers present any incidents on the bi-weekly safety call.
Employee Involvement		
All plant management participate in bi-weekly safety calls to discuss any safety incident findings, share best-practices and discuss any safety successes and concerns.	EHS Dir/Mgmt	Have Supervisors and Managers present any incident findings on the call.
Hold safety town hall in 1 st quarter for all employees. This will help set the tone for a great safety performance year and roll-out this plan to all employees.	EHS Dept	
Follow-up to Dust Hazard Analysis action items	EHS Dir	Hold monthly or bi-monthly DHA calls for each location. Need to develop blow- down procedure and form.
Create engagement metric with items for employees to participate in safety and quality pro-active areas.	EHS Dir	Partnering with the QA team to help develop pro-active safety and quality items to track monthly via Galileo
Develop additional company-wide safety programs to help improve consistency	EHS Dept	Work with EHS team to get safety programs consistent across the organization
Complete safety compliance audits at all locations	EHS Dept	Complete safety compliance audits at each location
	EHS/QA/ENG	In-process with the QA team
Create a company-wide contractor training program.	Training Mgr.	In-process with the Training Manager
	matThis plan is to be finalised with planned activities endorsed and signed off matThis plan is to be finalised with planned activities endorsed and signed off matThis plan is to be finalised with planned activities endorsed and signed off matThis plan is to be finalised with planned activities endorsed and signed off matThis plan is to be finalised with planned activities endorsed and signed off matThis plan is to be finalised with planned activities endorsed and signed off matThis plan is to be finalised with planned activities endorsed and signed off matThis plan is to be finalised with planned activities endorsed and signed off finalised with planned activities endorsed and signed off Root Cause and Countermeasures Continue to investigate all injuries, near misses, and property damage incidents. Have Supervisors and Managers present the incident, root causes and corrective actions on the bi-weekly safety call. Employee Involvement All plant management participate in bi-weekly safety calls to discuss any safety incident findings, share best-practices and discuss any safety successes and concerns. Hold safety town hall in 1st quarter for all employees. This will help set the tone for a great safety performance year and roll-out this plan to all employees. Follow-up to Dust Hazard Analysis action items Create engagement metric with items for employees to participate in safety and quality pro-active areas.	ZU23 ENSINITIATIVES Person(s) naThis plan is to be finalised with planned activities endorsed and signed off pplementation in 2023. Plant Mgr. Top (3) Trend Focus EHS Mgr. Identify and create an action plan to address top 3 trends on injuries (prior 36 months), and accidents (prior 36 months). EHS Mgr. Root Cause and Countermeasures EHS Mgr. Continue to investigate all injuries, near misses, and property damage incidents. Have Supervisors and Managers present the incident, root causes and corrective actions on the bi-weekly safety call. EHS Mgr. All plant management participate in bi-weekly safety calls to discuss any safety incident findings, share best-practices and discuss any safety successes and concerns. EHS Dir/Mgrot. Hold safety town hall in 1* quarter for all employees. This will help set the tone for a great safety performance year and roll-out this plan to all employees. EHS Dir Follow-up to Dust Hazard Analysis action items EHS Dir Develop additional company-wide safety programs to help improve consistency EHS Dept Complete safety compliance audits at all locations EHS Dept Develop additional company-wide safety to be used for all new projects. EHS Dept

Strategic Safety Plan

COMPANY-WIDE AND LOCATION SPECIFIC SAFETY GOALS FOR THE YEAR Supervisor – I set a good example for safety and those who report to me. Hourly – I follow correct safety procedures and use the appropriate PPE.

Supervisors	Hourly
30%	40%
54%	60%
16%	
	30% 54%

A small percentage disagreed in 2018.

Supervisor – My fellow Supervisors set good safety examples in the facility.

Hourly – My Co-workers follow correct safety procedures and use the appropriate PPE.

	Supervisors	Hourly
Strongly Agree	38%	25%
Agree	54%	68%
Neutral	8%	7%
Disagree		
Strongly Disagree		
No Opinion		

A small percentage disagreed in 2018.

13.) I am provided with all the safety equipment and procedures to do my job safely.

	Supervisors	Hourly
Strongly Agree	46%	30%
Agree	54%	63%
Neutral		7%
Disagree		
Strongly Disagree		
No Opinion		

Safety Culture Review

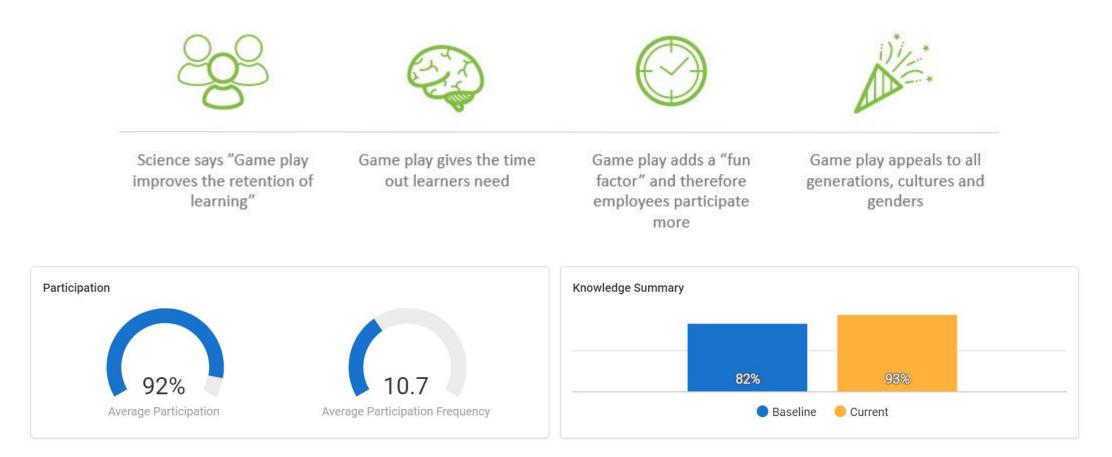
To gauge safety perception

Interview roughly 30% of the workforce



Axonify Training Platform

Axonify Training Platform



Scorecard

			M	AY 2023 SAFE	TY SCORECAR	D			
Location	ation Safety Observations		Safety Committee		Shift Huddle Meetings		Axonify Training Participation		
	Goal	Month	Goal/Mo	Month	Goal/Mo	Month	Goal/Mo	Month	Score
STA	6	25	1	2	36	198	85%	97%	А
EUG	4	10	1	1	32	96	85%	88%	А
MRN	2	9	1	1	24	40	85%	94%	А
STP	1	1	1	1	4	4	85%	100%	А
NWT	1	1	1	1	4	4	85%	85%	А
YKT	5	17	1	1	40	64	85%	99%	А
SASK	1	1	1	1	4	4	85%	100%	А
RYC	1	1	1	1	4	4	85%	85%	А
JC	3	14	1	1	12	66	85%	N/A	А
Total	24	79	9	10	160	480	85%	94%	А

Add Entry

Add Lind y			
Entry			
Is Safety Activity	O No O Yes		
Safety Activity Type			
Date Completed	1	۹	
•	Helped lead a Hands on Training		
Post To	Lead a Shift Huddle Meeting		
Save C	Other		
	Participated in an Incident Investigation		
	Participated in Safety Committee Meeting		
	Reported a Near Miss		
	Submitted a Food Safety Observation		
	Submitted a Safety Work Order	•	

Engagement Metric

Complete an inspection Complete safety observation Conduct JHA Behavioral Safety Observation Help complete action item Help lead hands-on training Other Participate in an incident investigation Participate in safety committee Reported a near miss Submitted food safety observation Submitted a safety work order



Safety Mentorship Procedure

Procedure: 1861 Revision: Unpublished Location: Corporate

GRAIN MILLERS

Safety Mentorship Program

WORK COMP SHOWS ...



Questions?

Employee Safety Engagement